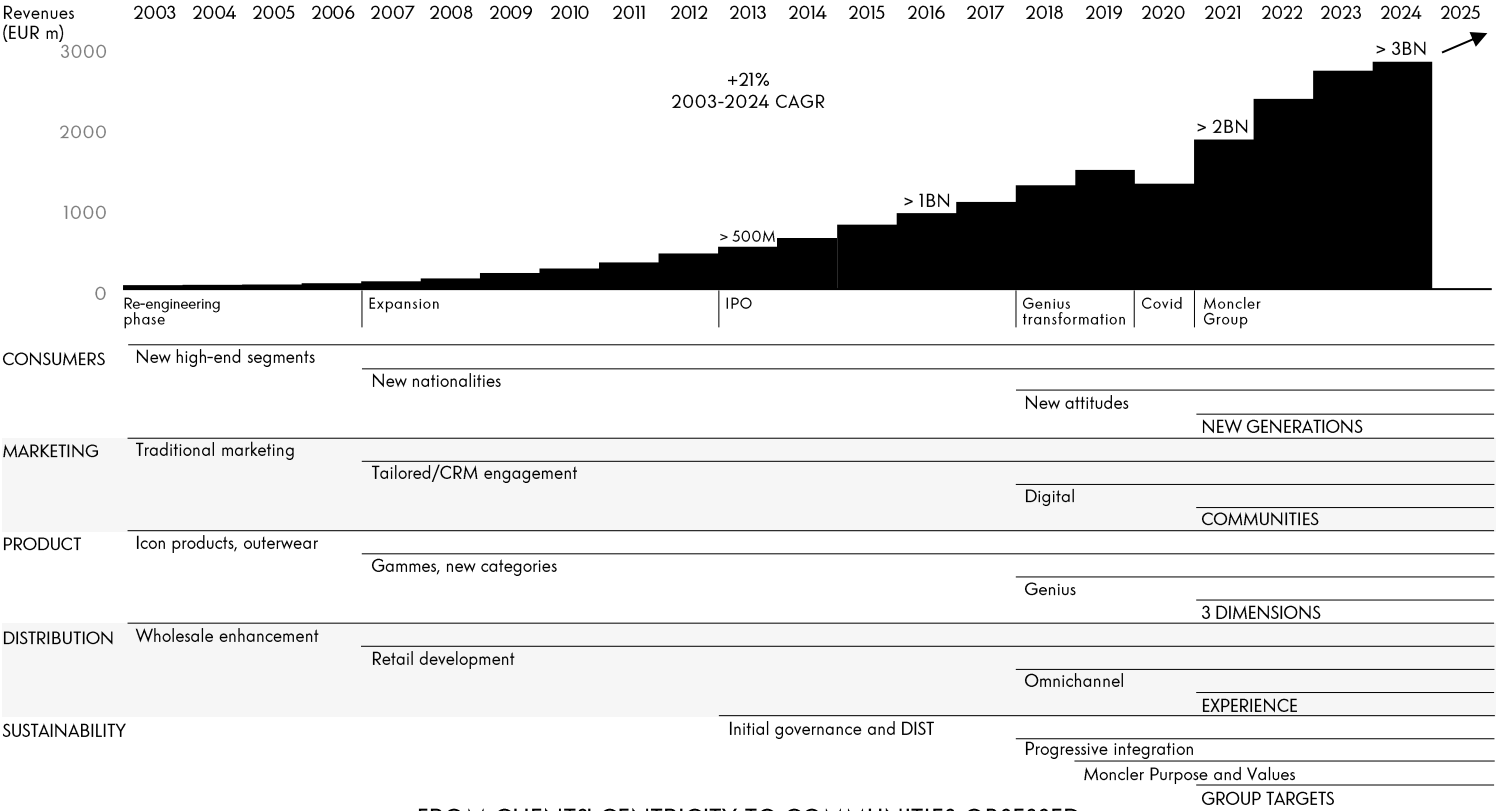


ENGAGE, EMPOWER, ENSURE



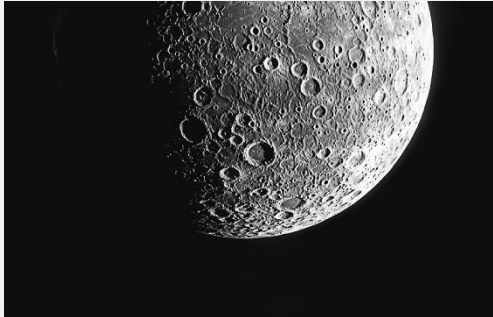
A HISTORY OF EVOLUTION, TRANSFORMATION AND GROWTH



...READY TO REACH NEW HEIGHTS

MONCLER GROUP | FY 2024 RESULTS HIGHLIGHTS¹

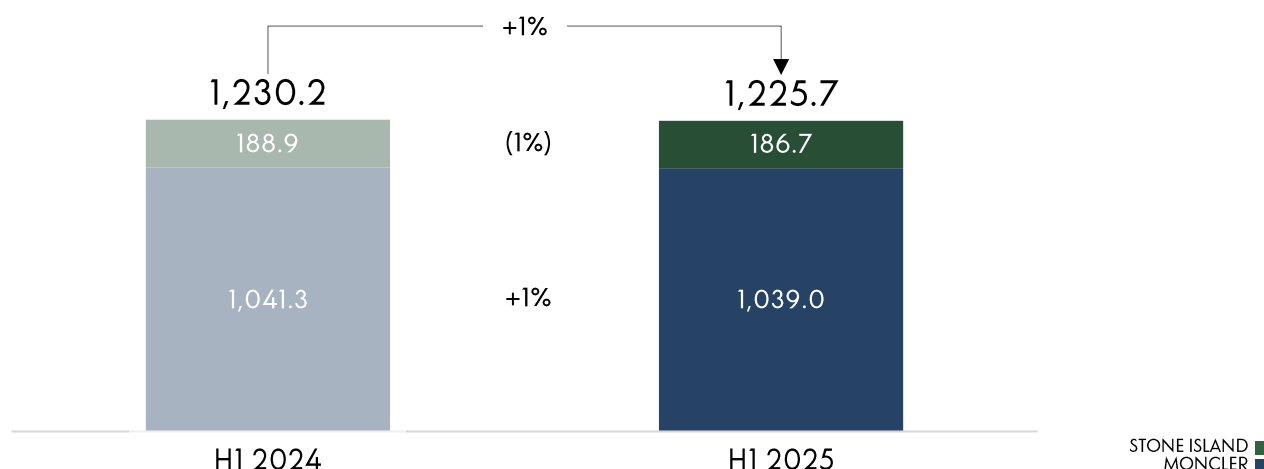
GROWTH AT CFX YOY

		
<div>GROUP REVENUES</div> <div>FY 2024</div> <div>EUR 3,108.9m (+7%)</div>	<div>MONCLER REVENUES</div> <div>FY 2024</div> <div>EUR 2,707.3m (+8%)</div>	<div>STONE ISLAND REVENUES</div> <div>FY 2024</div> <div>EUR 401.6m (-1%)</div>
<div>GROUP EBIT</div> <div>EUR 916.3m</div> <div>29.5% on revenues</div>	<div>GROUP NET RESULT</div> <div>EUR 639.6m</div> <div>20.6% on revenues</div>	<div>GROUP NET FINANCIAL POSITION²</div> <div>EUR 1,308.8m</div>

(1) This applies to all pages of this presentation if not otherwise stated: comments at constant FX rates, all data includes IFRS 16 impact, rounded figures.

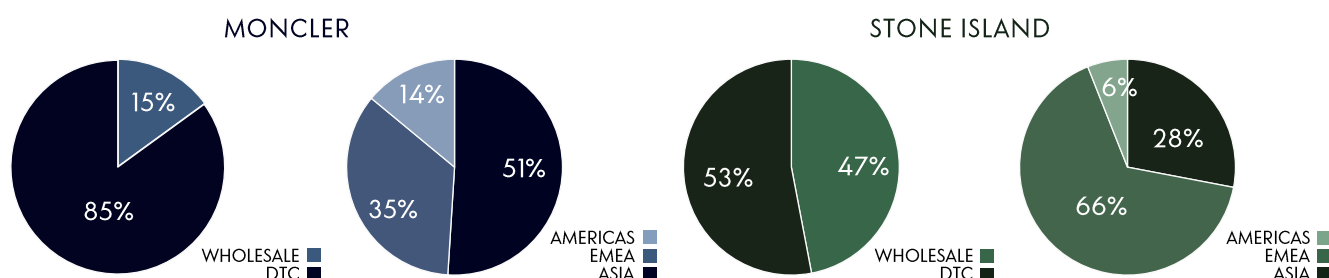
(2) Excluding lease liabilities arisen from the adoption of the IFRS 16 accounting principle.

H1 2025 GROUP REVENUES¹



(1) Growth at constant FX rates; rounded figures.

H1 2025 REVENUES BREAKDOWN BY CHANNEL AND GEOGRAPHY



GROUP RESULTS KEY HIGHLIGHTS

	H1 2025		H1 2024		H1 2023	
	EUR m	%	EUR m	%	EUR m	%
Revenues	1,225.7	100.0%	1,230.2	100.0%	1,136.6	100.0%
YoY performance	0%		+8%		+24%	
Gross profit	941.9	76.9%	943.1	76.7%	851.0	74.9%
EBIT	224.8	18.3%	258.7	21.0%	217.8	19.2%
Net result	153.5	12.5%	180.7	14.7%	145.4	12.8%
YoY performance	(15%)		+24%		(31%)	
Capex	82.0	6.7%	56.1	4.6%	69.5	6.1%
Net financial position ²	980.8		845.8		470.7	
Moncler DOS network	287		277		257	
Stone Island DOS network	91		85		74	

	FY 2024		FY 2023	
	EUR m	%	EUR m	%
Revenues	3,108.9	100.0%	2,984.2	100.0%
YoY performance	+4%		+15%	
Gross profit	2,426.6	78.1%	2,300.8	77.1%
EBIT	916.3	29.5%	893.8	30.0%
Net result	639.6	20.6%	611.9	20.5%
YoY performance	+5%		+1%	
Capex	186.7	6.0%	174.1	5.8%
Net financial position ²	1,308.8		1,033.7	
Moncler DOS network	286		272	
Stone Island DOS network	90		81	

(2) As of 30 June 2025, lease liabilities were equal to EUR 940.8m, compared with EUR 924.1m as of 31 December 2024 and EUR 815.8m as of 30 June 2024.

SHAREHOLDING³

	%	N. SHARES (M)
Double R S.r.l.	17.5%	48.2
Morgan Stanley	8.6%	23.6
BlackRock Inc.	5.0%	13.7
Capital Research and Management Co.	4.9%	13.4
Venezio Investments Pte. Ltd.	4.5%	12.4
Treasury Shares	1.2%	3.2
Other Shareholders	58.4%	160.4
TOTAL	100.0%	274.8

(3) Last update: 21.07.2025

FINANCIAL CALENDAR

28 OCTOBER 2025
9M 2025 Interim Management Statement

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