



COMPANY OVERVIEW



OUR STORY IS MADE OF

HERITAGE
UNIQUENESS
QUALITY
CONSISTENCY
ENERGY

OUR STORY: MORE THAN 65 YEARS OF UNIQUE HERITAGE



1952

The company is founded in Monestier-de-Clermont, near Grenoble (France)



'50 - '60

Moncler supplies products for important expeditions and for the Winter Olympic Games

1954

Moncler creates the first nylon jacket

2003

Moncler brand is acquired by Remo Ruffini



2013

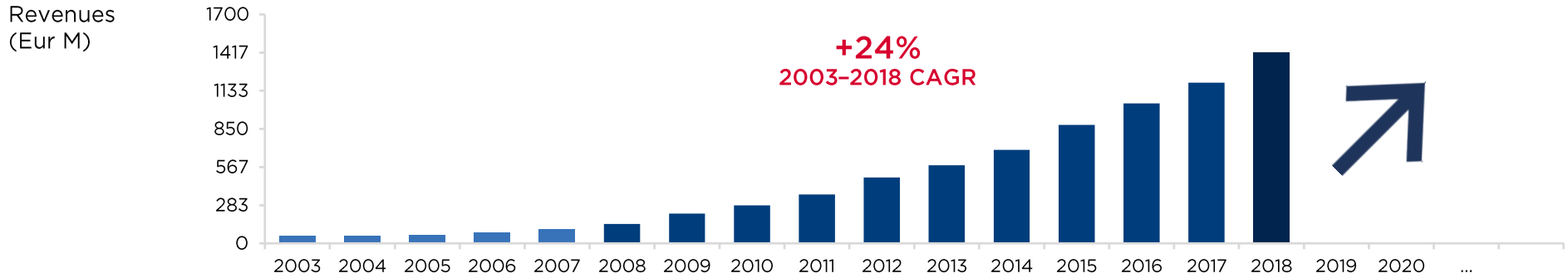
Moncler is listed on the Milan Stock Exchange

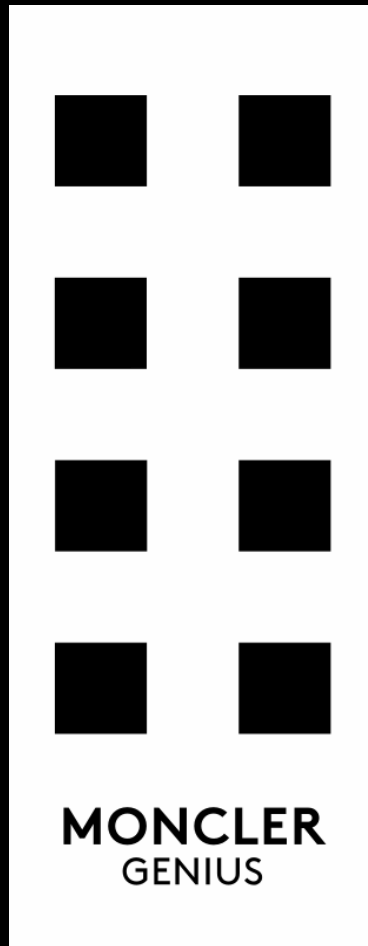


2018

Moncler launches a new creative project *Moncler Genius—One House Different Voices*, a hub of 8 minds operating in unison while simultaneously cultivating their singularity

A NEW ERA BEGAN IN 2018





ONE HOUSE, DIFFERENT VOICES

Different projects defining
the unity of Moncler Genius

- 0 Moncler Richard Quinn
- 1 Moncler Pierpaolo Piccioli
- 2 Moncler 1952
- 3 Moncler Grenoble
- 4 Moncler Simone Rocha
- 5 Moncler Craig Green
- 6 Moncler 1017 Alyx 9SM
- 7 Moncler Fragment Hiroshi Fujiwara
- 8 Moncler Palm Angels

MONCLER COLLECTIONS LAUNCH PLAN



MONCLER GENIUS LAUNCHES

JAN		FEB	MAR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN		
CRAIG GREEN	1952 (MAN) 1952 (WOMAN)	SIMONE ROCHA	FRAGMENT	NOIR	PALM ANGELS	SIMONE ROCHA	1952 (MAN) 1952 (WOMAN)	RICHARD QUINN	FRAGMENT	GRENOBLE	POLDO	CRAIG GREEN	ALYX	PIERPAOLO PICCIOLI

MONCLER MAIN COLLECTIONS DELIVERIES

NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP OCT

SPRING SUMMER

4 DELIVERIES FROM NOVEMBER UNTIL END OF MAY



FALL WINTER

7 DELIVERIES FROM END OF MAY UNTIL OCTOBER



PRODUCT EVOLUTION: FOCUS ON OUR CORE AND ADJACENT CATEGORIES



OUTERWEAR MAIN COLLECTION

- Main collection, our milestone, in continuous evolution
- “Icons Lab”: a new project to continue to reinvent our DNA



KNITWEAR

- Further enhancement in design & merchandise
- Continue to increase visibility in store



FOOTWEAR & LEATHER GOODS

- Design team and organisation reinforcement
- Complete DOS penetration



GRENOBLE

- One collection, all year long
- “Moncler Lab” for innovative materials



SOFT ACCESSORIES

- Focus on creativity and merchandise
- Improve in-store visibility



ENFANT

- Reinforce leadership in outerwear with a stronger focus on “girl” and complementary categories
- Expand retail and online distribution



Our goal: continue to support solid growth in core lines; adjacent categories expected to increase double-digit



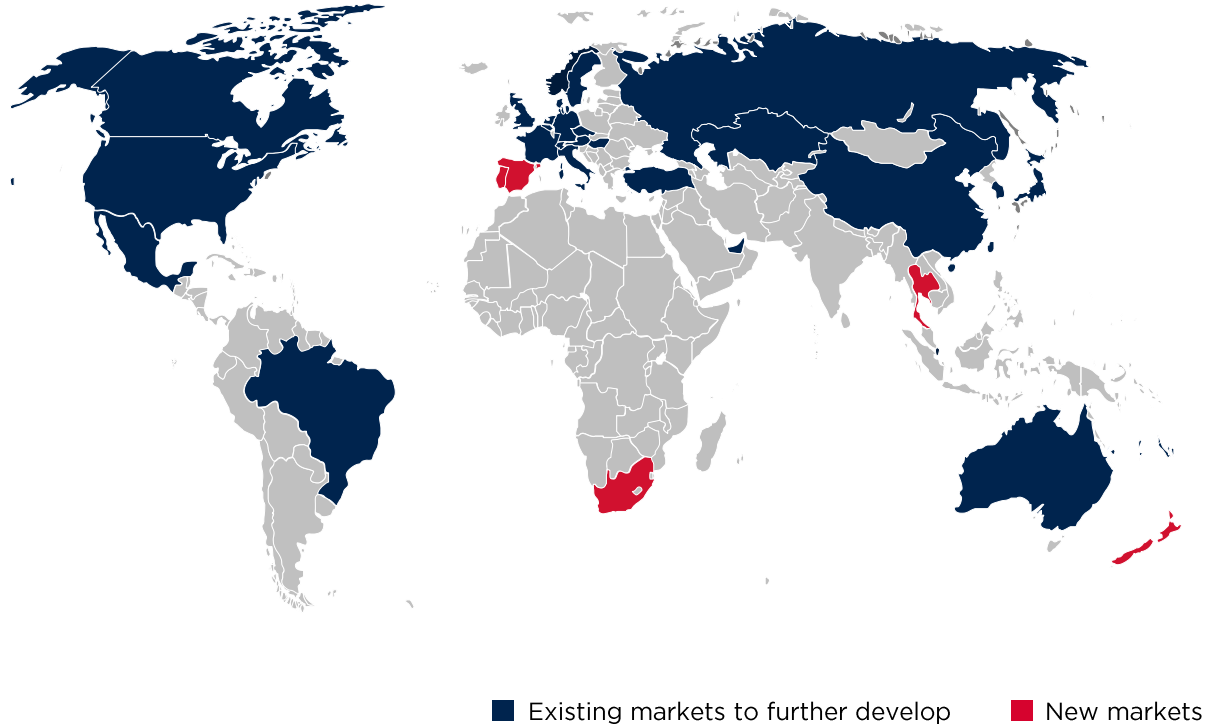
Selected new openings and relocations' effort to continue to drive revenues

Strong focus on new clients while continuing to increase loyalty value, repurchase rate and UPT

Reinforced focus on organic growth

Our goals:

- enter c.2 new countries per year
- at least 10 new openings per annum
- on-going relocations

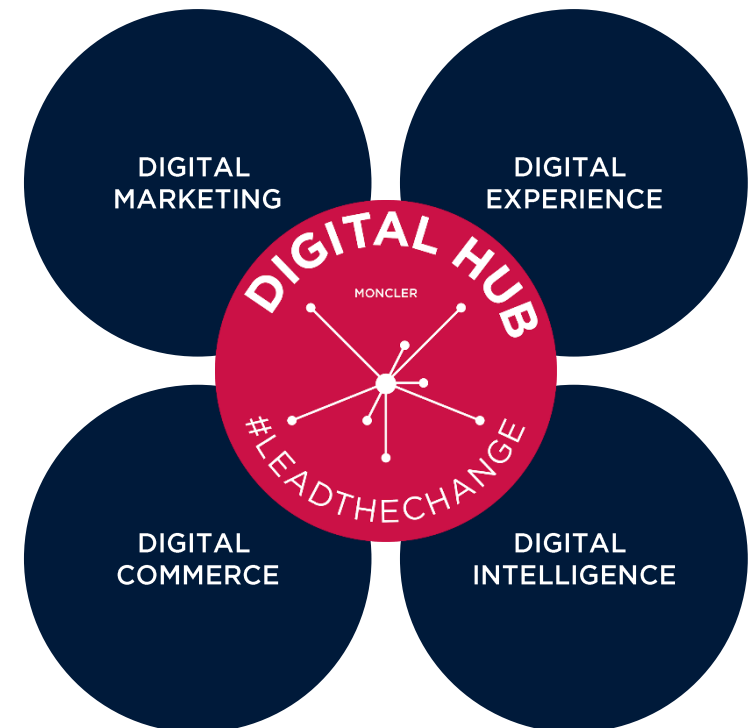




- Moncler.com our first flagship store
- Online revenues have been growing strong double-digit over the past 3 years
- EMEA omnichannel roll-out completed in 2018, Japan and US to be implemented in 2019
- Launch of directly managed Korean e-commerce in June 2019
- Focus on social medias*, SEO, online media and consumer data driven marketing to drive engagement and conversion on Moncler's website

Our goals:

- **New website**
- **Double Moncler's online revenues**

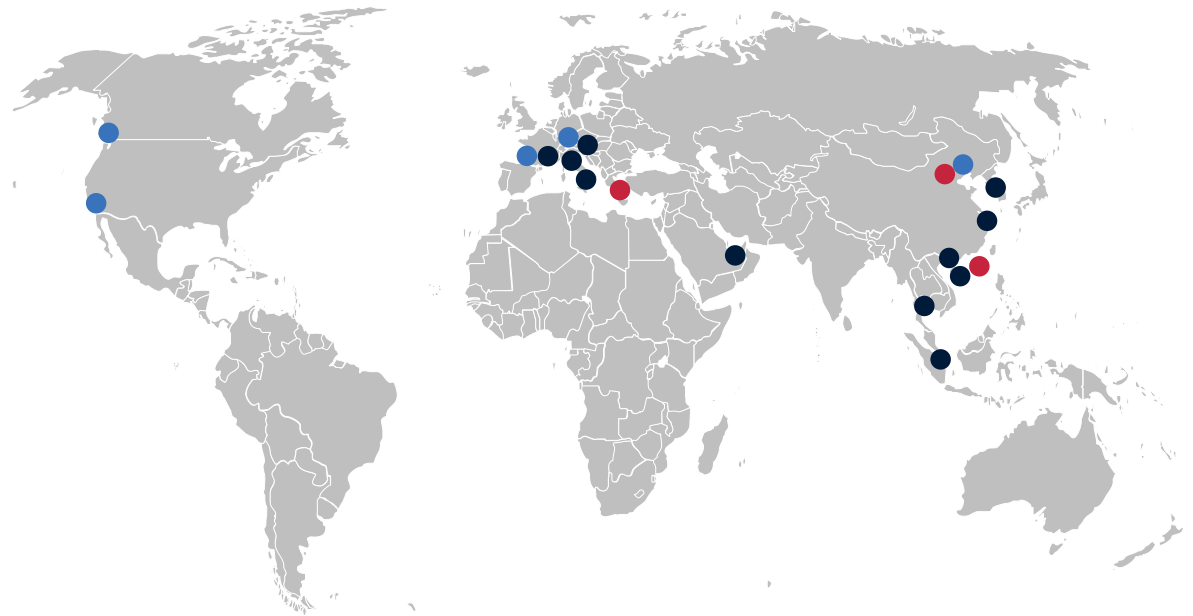


(*) Facebook, Instagram, Youtube, Pinterest, Twitter, LinkedIn, WeChat, Weibo, Line, Kakaotalk



Travel retail channel increasingly important also to attract *Next-Gen*

- 13 locations at YE 2018
- c. 20 locations expected at YE 2019



Our focus:

- Expand Moncler airport stores to reach c.30 locations by 2020
- Develop dedicated products
- Introduce dedicated VM and windows

- Existing locations at 31/12/2018
- Opened in 2019
- Expected openings in 2019

WHOLESALE: STRONG FOCUS ON SIS AND E-TAILERS



SiS development and e-tailers to continue to drive results

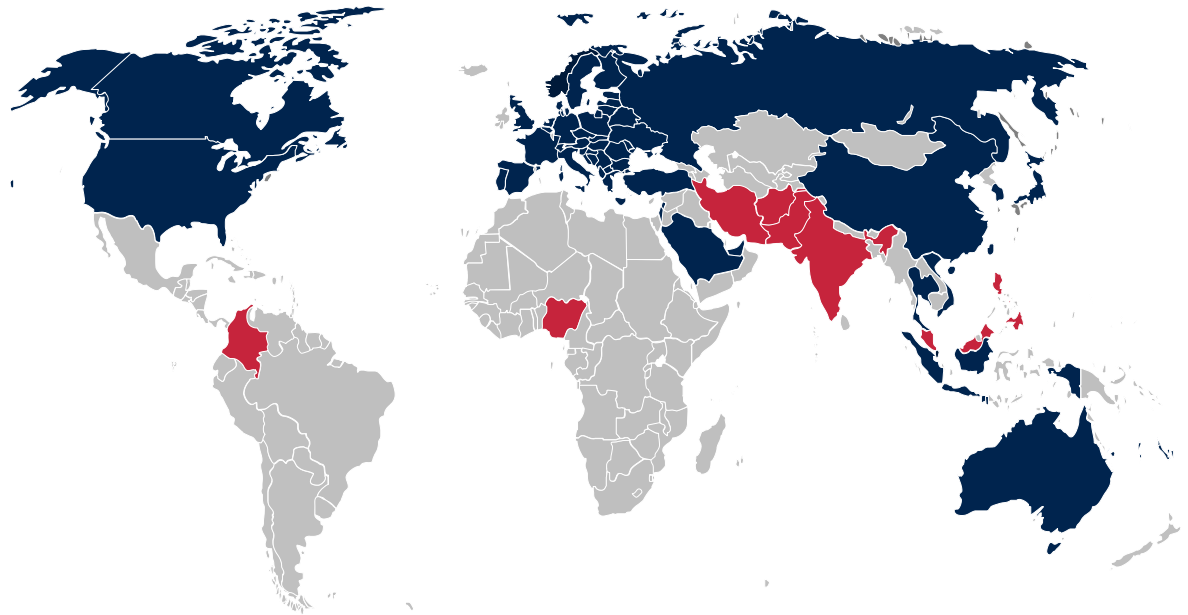
Some 8-10 new SiS p.a. expected, including stores in important high-traffic airports

All regions to contribute to the SiS network development

Expected to increase penetration on selected top e-tailers

Doors selection process still ongoing

Wholesale as tester of new markets

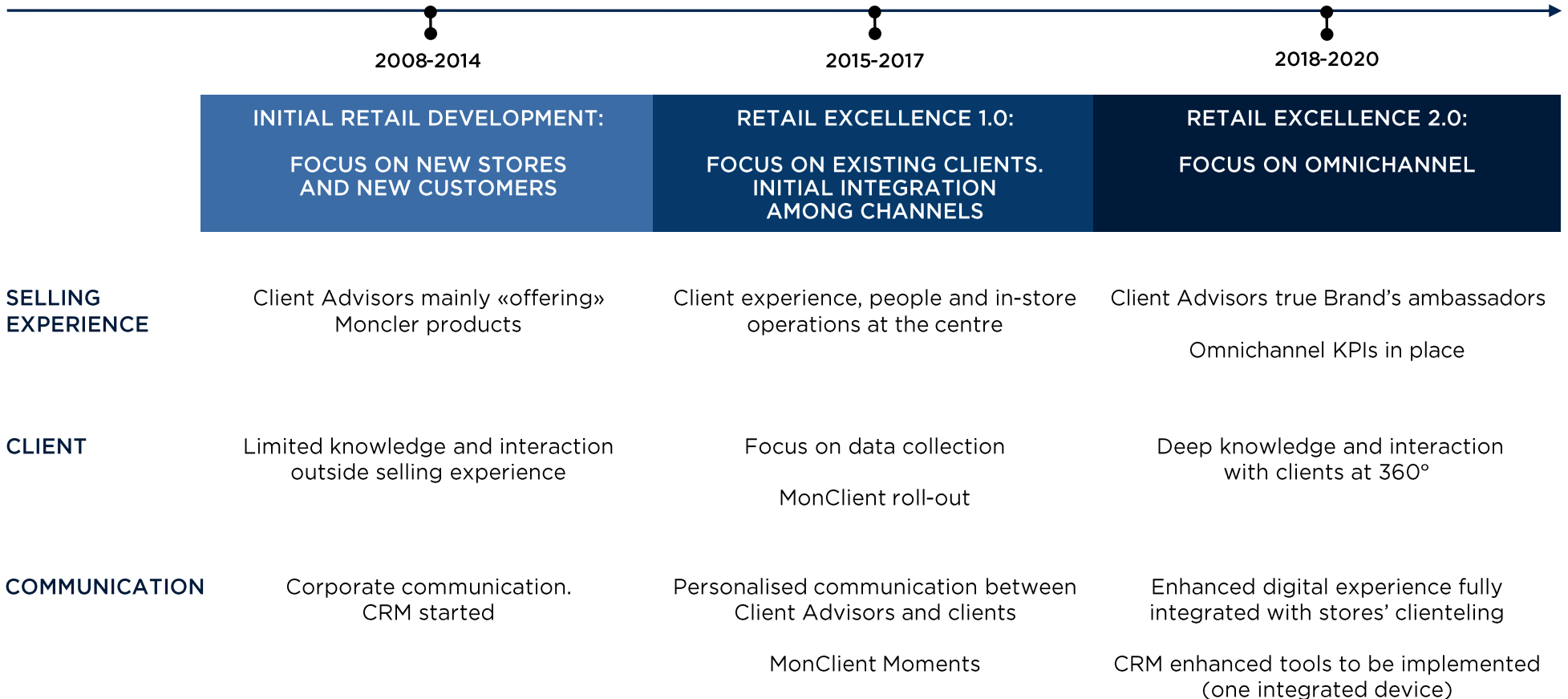


One goal: to increase wholesale revenues high single-digit

■ Existing markets to further develop

■ New markets

RETAIL EXCELLENCE 2.0: OUR CLIENT IS OUR MAIN FOCUS EVERYWHERE TO DRIVE ORGANIC GROWTH





OUR MISSION

Moncler wants to **continue to deliver the best-in-class products** with the **highest quality standards** and the **most innovative design at the planned time**



FOUR KEY FOCUS AREAS

MONCLER GENIUS

PROCESSES OPTIMISATION

KNITWEAR, SHOES AND LEATHER GOODS

MONCLER CLINIQUE

Moncler wants to remain at the leading-edge of quality and innovation



OUR MISSION:

RESPONSIBLE SOURCING

- Down traceability: continue to enhance our DIST protocol as point of reference
- Stringent ethical requirements for all suppliers
- Pursuing a philosophy of continuous improvement, sharing and support

PEOPLE EXPERIENCE

- Employee engagement activities
- Best talents program
- Promote employee wellbeing and foster work-life balance

SOCIAL AND ECONOMIC DEVELOPMENT

- Support scientific research and local communities
- New generations as main focus in our projects
- Corporate volunteering programs

SUSTAINABILITY FY 2018 KEY HIGHLIGHTS



#1 INDUSTRY LEADER IN DJSI

ENTERED IN DOW JONES SUSTAINABILITY INDEX AS INDUSTRY LEADER IN 2019



100%

OF DOWN PURCHASED DIST CERTIFIED

100%

OF OUTERWEAR MANUFACTURERS AUDITED ON ETHICAL ASPECTS IN THE PERIOD 2017-2018

+19%

EMPLOYEES COMPARED TO 2017

54%

WOMEN IN MANAGEMENT

+40%

HOURS OF TRAINING DELIVERED TO EMPLOYEES COMPARED TO 2017

OHSAS 18001

HEALTH AND SAFETY CERTIFICATION EXTENDED TO ALL OFFICES AND STORES IN EUROPE AND UNITED STATES

ISO 14001

ENVIRONMENTAL CERTIFICATION EXTENDED TO CORPORATE OFFICES AND LOGISTICS HUB IN ITALY

2.7 MILLION EUROS

INVESTED IN LOCAL COMMUNITIES



Moncler enters the **DOW JONES SUSTAINABILITY INDICES WORLD and EUROPE**
as the **Industry Leader** in the **Textiles, Apparel & Luxury Goods' Sector**



PARTICIPANTS

- Over 3,500 listed companies
- 24 Industry Groups
- 61 Industries

INDUSTRY COMPOSITION

- 49 invited companies

EVALUATION CRITERIA

- 3 dimensions: economic, environmental, social*
- 23 criterions: general and Industry-specific
- 102 questions sent to companies

INCLUSION CRITERIA

- Top 10% included in DSJI World
- Top 20% included in Regional indices

(*) **Economic:** Brand Mgmt, Codes of Conduct, Corporate Governance, CRM, Innovation Mgmt, Materiality, Policy Influence, Risk & Crisis Mgmt, Supply Chain Mgmt, Tax Strategy, Privacy Protection, Cybersecurity

Environmental: Environmental Policy, Environmental Reporting, Operational Eco-Efficiency, Product Stewardship, Climate strategy

Social: Corporate Citizenship, Human Capital Development, Human Rights, Labor Practice Indicators, OHS, Social Reporting, Talent Attraction & Retention

MONCLER'S FUTURE STARTS NOW

- Know-how to make it work
- Creativity and multiplicity to make it magic
- Simplicity to make it happen

Stay tuned!