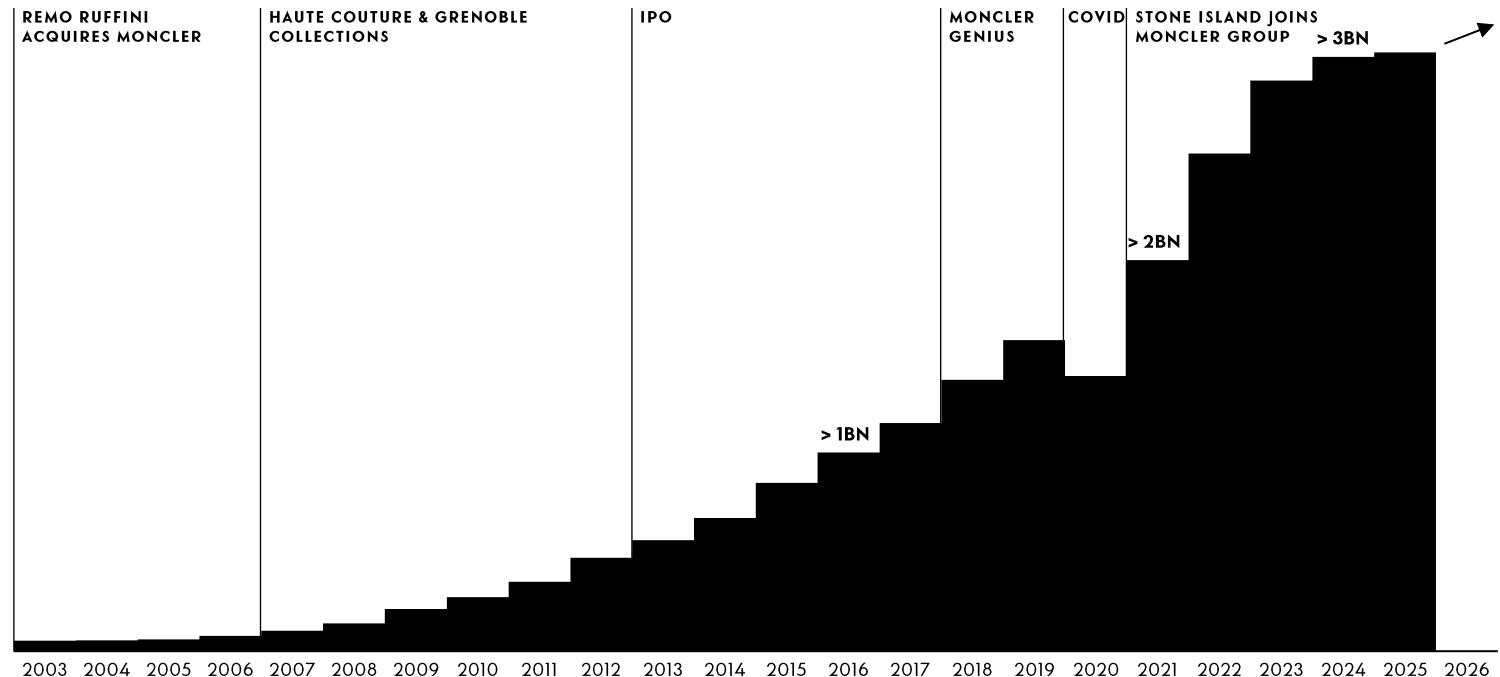


# ENGAGE, EMPOWER, ENSURE

## A HISTORY OF EVOLUTION, TRANSFORMATION AND GROWTH

Revenues  
(EUR m)

**+20%**  
2003-2025 CAGR



...READY TO REACH NEW HEIGHTS

### MONCLER GROUP | FY 2025 RESULTS HIGHLIGHTS<sup>1</sup>

GROWTH AT CFX YOY



#### GROUP REVENUES

FY 2025  
EUR 3,132.1m (+3%)

#### MONCLER REVENUES

FY 2025  
EUR 2,720.9m (+3%)

#### STONE ISLAND REVENUES

FY 2025  
EUR 411.2m (+4%)

#### GROUP EBIT

EUR 913.4m  
29.2% on revenues

#### GROUP NET RESULT

EUR 626.7m  
20.0% on revenues

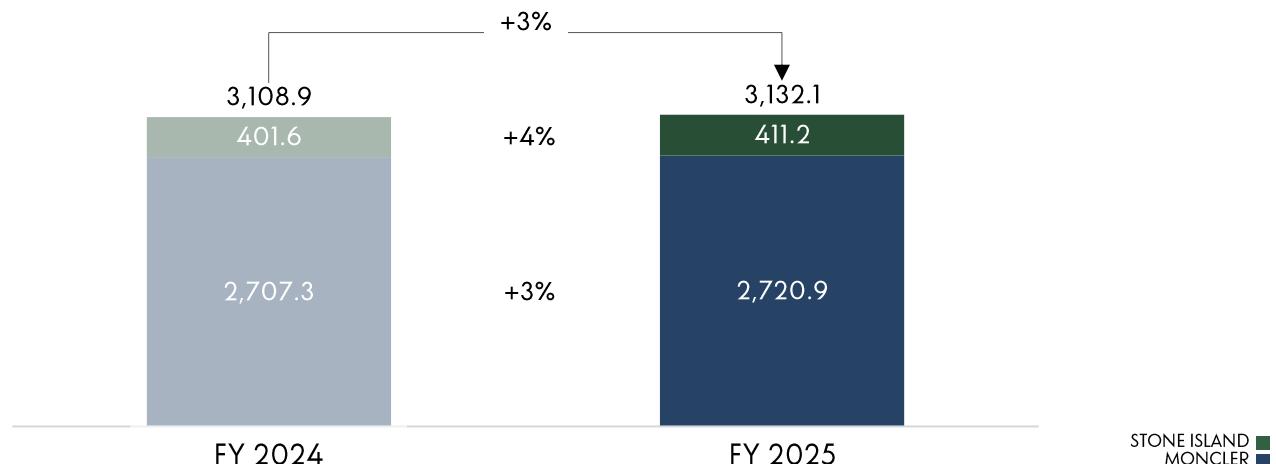
#### GROUP NET FINANCIAL POSITION<sup>2</sup>

EUR 1,458.0m

(1) This applies to all pages of this presentation if not otherwise stated: comments at constant FX rates, all data includes IFRS 16 impact, rounded figures.

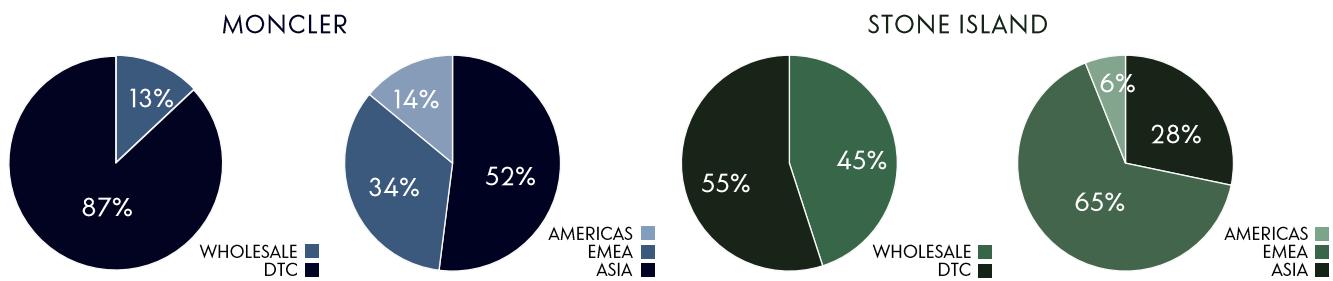
(2) Excluding lease liabilities arisen from the adoption of the IFRS 16 accounting principle.

## FY 2025 GROUP REVENUES<sup>1</sup>



(1) Growth at constant FX rates; rounded figures.

## FY 2025 REVENUES BREAKDOWN BY CHANNEL AND GEOGRAPHY



## GROUP RESULTS KEY HIGHLIGHTS

	H1 2025		H1 2024		H1 2023		FY 2025		FY 2024		FY 2023	
	EUR m	%										
Revenues	1,225.7	100.0%	1,230.2	100.0%	1,136.6	100.0%	3,132.1	100.0%	3,108.9	100.0%	2,984.2	100.0%
YoY performance	0%		+8%		+24%		+1%		+4%		+15%	
Gross profit	941.9	76.9%	943.1	76.7%	851.0	74.9%	2,446.2	78.1%	2,426.6	78.1%	2,300.8	77.1%
EBIT	224.8	18.3%	258.7	21.0%	217.8	19.2%	913.4	29.2%	916.3	29.5%	893.8	30.0%
Net result	153.5	12.5%	180.7	14.7%	145.4	12.8%	626.7	20.0%	639.6	20.6%	611.9	20.5%
YoY performance	(15%)		+24%		(31%)		(2%)		+5%		+1%	
Capex	82.0	6.7%	56.1	4.6%	69.5	6.1%	215.6	6.9%	186.7	6.0%	174.1	5.8%
Net financial position <sup>2</sup>	980.8		845.8		470.7		1,458.0		1,308.8		1,033.7	
Moncler DOS network	287		277		257		295		286		272	
Stone Island DOS network	91		85		74		95		90		81	

(2) As of 31 December 2025, lease liabilities were equal to EUR 1,109.1m, compared with EUR 924.1m as of 31 December 2024.

## SHAREHOLDING<sup>3</sup>

	%	N. SHARES (M)
Double R S.r.l.	18.2%	50.1
Morgan Stanley	8.6%	23.6
Capital Research and Management Co.	5.2%	14.3
BlackRock Inc.	5.1%	14.1
Venezio Investments Pte. Ltd.	4.5%	12.4
Treasury Shares	1.2%	3.2
Other Shareholders	57.2%	157.1
<b>TOTAL</b>	<b>100.0%</b>	<b>274.8</b>

(3) Last update: 18.11.2025

## FINANCIAL CALENDAR

21 APRIL 2026	Q1 2026 Interim Management Statement & AGM
22 JULY 2026	H1 2026 Financial Results
21 OCTOBER 2026	9M 2026 Interim Management Statement

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