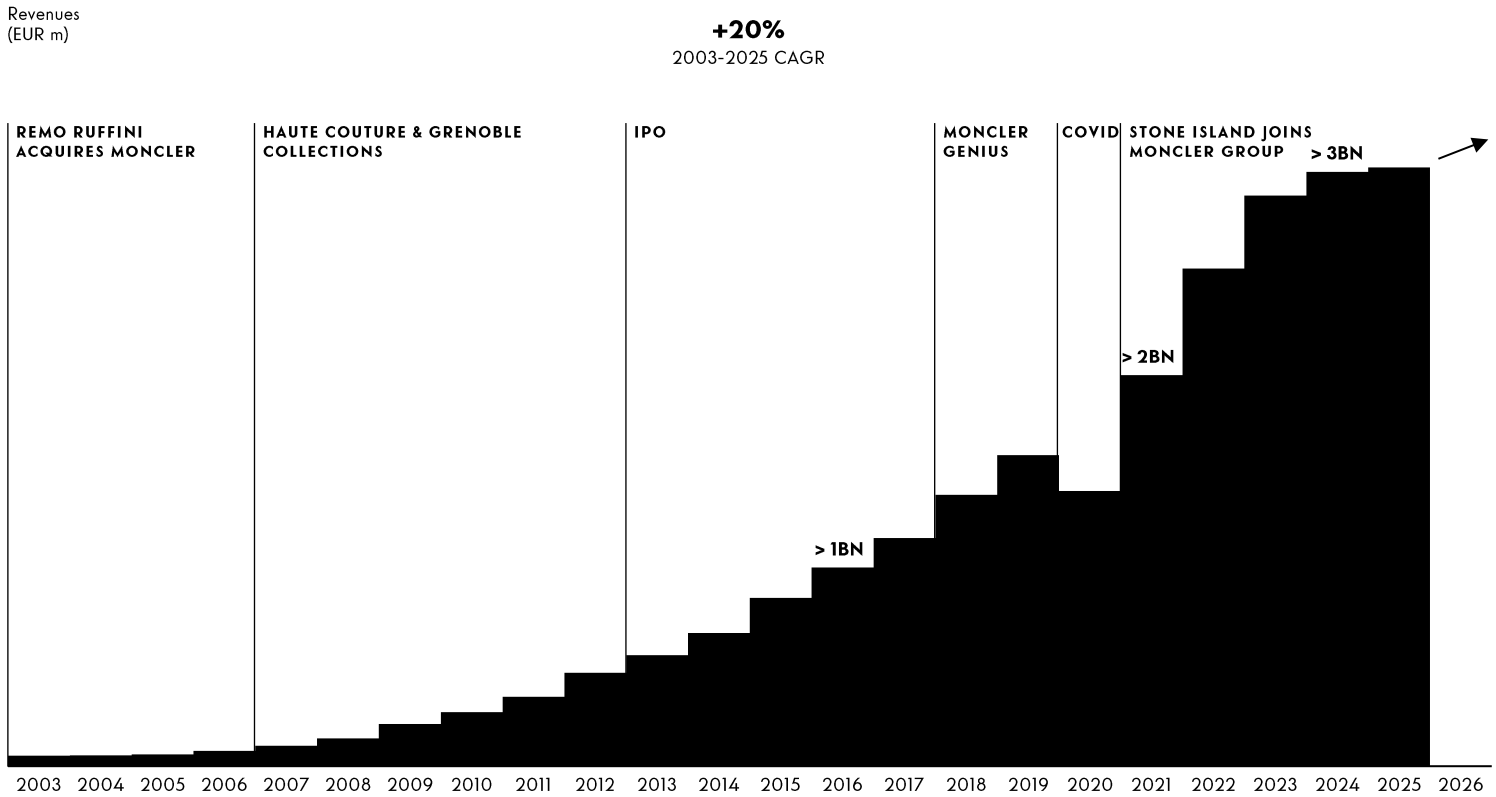


ENGAGE, EMPOWER, ENSURE

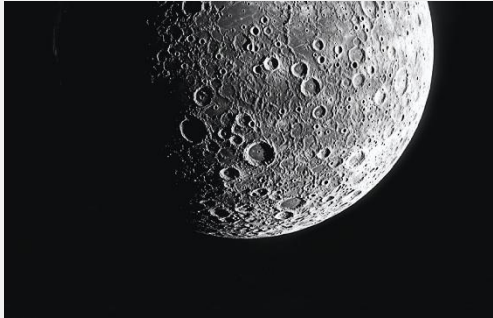
A HISTORY OF EVOLUTION, TRANSFORMATION AND GROWTH



...READY TO REACH NEW HEIGHTS

MONCLER GROUP | FY 2025 RESULTS HIGHLIGHTS¹

GROWTH AT CFX YOY



GROUP REVENUES

FY 2025
EUR 3,132.1m (+3%)

MONCLER REVENUES

FY 2025
EUR 2,720.9m (+3%)

STONE ISLAND REVENUES

FY 2025
EUR 411.2m (+4%)

GROUP EBIT

EUR 913.4m
29.2% on revenues

GROUP NET RESULT

EUR 626.7m
20.0% on revenues

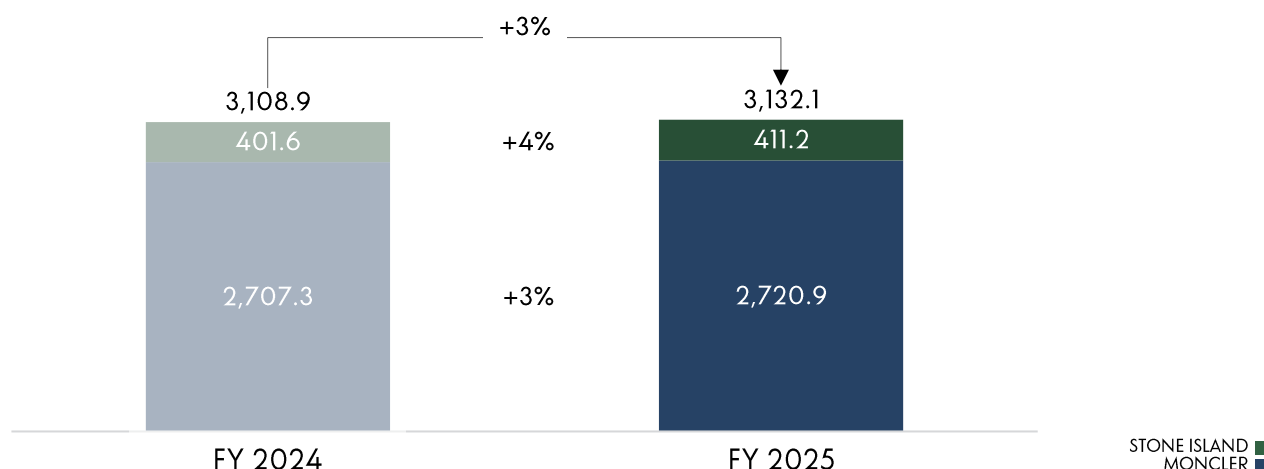
GROUP NET FINANCIAL POSITION²

EUR 1,458.0m

(1) This applies to all pages of this presentation if not otherwise stated: comments at constant FX rates, all data includes IFRS 16 impact, rounded figures.

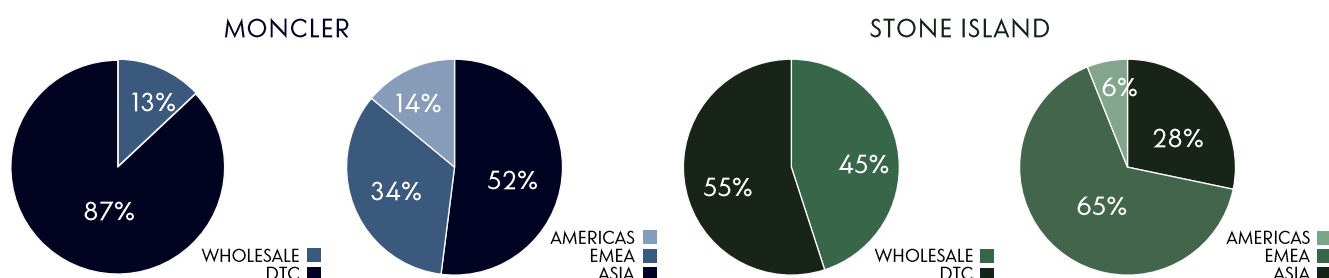
(2) Excluding lease liabilities arisen from the adoption of the IFRS 16 accounting principle.

FY 2025 GROUP REVENUES¹



(1) Growth at constant FX rates; rounded figures.

FY 2025 REVENUES BREAKDOWN BY CHANNEL AND GEOGRAPHY



GROUP RESULTS KEY HIGHLIGHTS

	HI 2025		HI 2024		HI 2023	
	EUR m	%	EUR m	%	EUR m	%
Revenues	1,225.7	100.0%	1,230.2	100.0%	1,136.6	100.0%
YoY performance	0%		+8%		+24%	
Gross profit	941.9	76.9%	943.1	76.7%	851.0	74.9%
EBIT	224.8	18.3%	258.7	21.0%	217.8	19.2%
Net result	153.5	12.5%	180.7	14.7%	145.4	12.8%
YoY performance	(15%)		+24%		(31%)	
Capex	82.0	6.7%	56.1	4.6%	69.5	6.1%
Net financial position ²	980.8		845.8		470.7	
Moncler DOS network	287		277		257	
Stone Island DOS network	91		85		74	

	FY 2025		FY 2024		FY 2023	
	EUR m	%	EUR m	%	EUR m	%
Revenues	3,132.1	100.0%	3,108.9	100.0%	2,984.2	100.0%
YoY performance	+1%		+4%		+15%	
Gross profit	2,446.2	78.1%	2,426.6	78.1%	2,300.8	77.1%
EBIT	913.4	29.2%	916.3	29.5%	893.8	30.0%
Net result	626.7	20.0%	639.6	20.6%	611.9	20.5%
YoY performance	(2%)		+5%		+1%	
Capex	215.6	6.9%	186.7	6.0%	174.1	5.8%
Net financial position ²	1,458.0		1,308.8		1,033.7	
Moncler DOS network	295		286		272	
Stone Island DOS network	95		90		81	

(2) As of 31 December 2025, lease liabilities were equal to EUR 1,109.1m, compared with EUR 924.1m as of 31 December 2024.

SHAREHOLDING³

	%	N. SHARES (M)
Double R S.r.l.	18.2%	50.1
Morgan Stanley	8.6%	23.6
Capital Research and Management Co.	5.2%	14.3
BlackRock Inc.	5.1%	14.1
Venezio Investments Pte. Ltd.	4.5%	12.4
Treasury Shares	1.2%	3.2
Other Shareholders	57.2%	157.1
TOTAL	100.0%	274.8

(3) Last update: 18.11.2025

FINANCIAL CALENDAR

21 APRIL 2026
Q1 2026 Interim Management Statement & AGM

22 JULY 2026
HI 2026 Financial Results

21 OCTOBER 2026
9M 2026 Interim Management Statement

CONTACTS

ELENA MARIANI
Strategic Planning
and Investor Relations Director
elena.mariani@moncler.com

GAIA PICCOLI
Strategic Planning
and Investor Relations Senior
Manager
gaia.piccoli@moncler.com